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It is my pleasure to present the Annual Base Budget for the University of California, Merced covering July 1, 2020 through June 30, 2021. This budget provides an overview of UC Merced's spending priorities and helps to shape the direction of our campus' financial future.

UC Merced has made tremendous strides in the 15 years since our campus opened its doors to students, faculty and staff. We are the youngest campus to reach Carnegie R2 research status and are striving to be the youngest to achieve R1. Just this year, we were named one of the top 100 universities in the nation by U.S. News and World Report. The same report ranked UC Merced 40th among public universities and No. 1 among public universities for outperforming expected graduation rates.

The greatest of our successes is our students and the opportunity we provide them. We serve one of the nation's most diverse student populations. Our efforts to advance the social mobility of our students define why our campus was founded. We all should be proud of these successes, yet also be motivated to expand them into the future. Central to this is the efficient use of the resources entrusted to us by the Board of Regents to support our academic mission.

Fall 2020 marked significant milestones. Enrollment exceeded 9,000 students for the first time and the final stage of the Merced 2020 Project was opened. The three-year project, which doubled the size of our campus, will significantly increase our teaching and research capacity. On Jan. 1, 2021, we launched a new financial system, powered by Oracle Cloud technology, that will advance our budgetary practices and increase our transparency.

I would be remiss to not acknowledge the impact the COVID-19 pandemic has had on UC Merced. The campus community's resiliency has been awe-inspiring, but there have been significant financial impacts that have resulted in revenue losses and increased costs of supporting our campus. However, our financial priorities for the campus have remained resolute. We have maintained our focus on ensuring our financial resources are aligned to support instruction, continue research, and put our people first.

These financial difficulties will continue through the coming year. We are developing longer-term financial strategies to ensure we continue to support our mission. Central to this will be budgetary practices that more closely align revenues sources with expenditures, and that focus on expanding our revenue base for the future. We also are making efforts to increase financial transparency and will continue to work on that throughout the year.

UC Merced will continue to build on its earned reputation of a young university rising swiftly through the ranks. Our successes will continue to be based in large part on the commitment and dedication of our students, staff and faculty. It is imperative that we manage the funds entrusted to us, outlined in the budgets provided, to support the university's mission of education, research and public service.

Sincerely,

Kurt Schnier

Interim Chief Financial Officer

At UC Merced, we are committed to a policy of transparency in our budget process and financial reporting. As detailed in the following pages, our total annual base budget for FY 2020-21 is \$355.8 million, which includes \$153.5 million from state general funds and \$125.4 million from student tuition and fees, the primary sources of funding for our campus. The total represents an increase of \$34.2 million or 10.6% from the FY 2019-20 base budget. Of this increase, \$5 million is attributable to state general funds and increases in tuition and fee revenues due to enrollment growth.

The report represents the base budget for UC Merced as reported in the UCLA GL System as of August 2020, with manual adjustments for estimated funding and commitments in FY 2020-21.

The objective of the budget discussion and analysis is to give readers an overview of the operating budget for the University of California, Merced (UC Merced). The processes and systems being created today allow for the next phase of UC Merced's growth and maturation, and better prepare it to meet challenges unique to UC Merced's student body, its geography and the financial realities that mark our current times. The following discussion lays out the major areas that will require financial resources, as included in our budget, key financial challenges we expect to experience in the years to come, and our strategies to achieve financial sustainability. These strategies are a response to the growth of our capital infrastructure, our student base, and our research enterprise.

A. Merced 2020 Project Update

The Merced 2020 Project added 1.2 million square feet of space to the UC Merced campus in four years by using a public/private partnership model. The third and final phase of the project represented 60 percent of the program space and included the following facilities:

- Lab – Biomedical Sciences & Physics (3A)
- Greenhouse (3A2)
- Housing – Sentinel Rock (3C)
- Housing – El Portal (3D)
- Conference Center (3G)
- Administration Building (3H)
- Competition Pool (3K)
- Health & Athletic Center (3M)
- Hazmat Facility (3P)

The project reached substantial completion on June 1, 2020, when facilities and site were turned over to the university for occupancy except for the Biomedical Sciences & Physics building and the Hazmat Facility. Laboratory fit out, Hazmat facility change works and other minor change works as well as punch list close-out continue at this time leading up to project final acceptance. Substantial completion was achieved under budget (99.3 percent of original) and with no disputes taken to the dispute review board. Despite the impacts of the COVID-19 pandemic, the university and the developer are continually striving to overcome current challenges facing the construction supply chain to ensure the 2020 Project is completed while following all CDC and safety requirements.

B. Strengthening Our Financial Position**1. Cost Containment**

UC Merced's remarkable strides in student success, academic distinction and research excellence, have been achieved by doing more with less. This capability became crucially important as the COVID-19 pandemic impacted the local, state and national economy. As we look to maintain momentum on the fronts noted above, we must continue to find ways to manage and stretch our limited resources. The following five strategies have been developed to

achieve cost containment: response to COVID-19, position control, general budget management, organizational efficiencies and campus sustainability.

COVID-19 Response

To address the need to reduce costs, UC Merced has held vacant positions, critically evaluated the renewal of contracts, reviewed high-level expenditures and developed budget reduction targets of 5% for FY 2020-21 to address a structural deficit of approximately \$33 million, a result of prior financial decisions, as well as an estimated \$58 million loss in auxiliary revenues this year resulting from the pandemic.

These cost reduction efforts generated the targeted savings established by the University of California Office of the President (UCOP), but it is not commensurate with the cost savings the campus needs to achieve. It does not cover the costs incurred by the pandemic or help to alleviate the structural deficit and support future debt burden. These will need to be addressed going forward.

These decisions have been made with an emphasis on transparency and preserving positions. Campus leadership considered a salary and time reduction program, then decided not to implement one for the 2020-21 fiscal year. Based on financial conditions, such a program may be considered in FY 2021-22.

Position Control

In an effort to preserve a sustainable financial footing for the future, the campus has implemented a Position Control Exception process for staff positions and staff compensation actions. Position control refers to actions taken to mitigate workforce reductions:

- All salary-related actions are paused through June 30, 2021. This includes reclassifications, equity requests and stipends.
- All existing stipends are paused from July 1, 2020, through June 30, 2021.
- A six-month hold was placed on all new and backfill hires, including limited and contract hires.

Exception requests are based on justification of the position's criticality and are reviewed weekly by the Chancellor and Provost. Any requested new position must meet criteria that includes:

- Being critical to the health and safety of the campus community and campus assets (examples include, but are not limited to, designated staff such as public safety and custodial services).
- Those required to support the quality of research, remote instruction or student success.
- Deferring a hire would result in greater fiscal costs to the unit and campus, or reductions to or forgoing of revenue streams
- Positions that, left vacant, would pose a significant legal or audit compliance risk.

General Budget Management

To promote transparency and greater fiscal responsibility, the Financial Planning & Analysis (FPA) team publishes monthly financial reports. The Interim Chief Financial Officer and Assistant Vice Chancellor of FPA meets with each organization's Dean, Vice Chancellor and their financial support team members to review financials and provide support. This enables the campus to have a higher level of transparency and promotes better communication around financial needs and resources.

All-Funds Budget Planning

The All-Funds budget planning process provides a macro-level accounting of campus revenue sources as well as base budgets for operations. Developing and standardizing an All-Funds view for financial managers has improved accountability and transparency while also enabling a strategic planning function that was previously underdeveloped. The multi-year plan has three phases: Reset Base Budgets (FY17-FY18); Establish Annual Budget Planning Process (FY19-FY21); and Implement Integrated, Flexible, Mission-Driven Budget Planning Model (FY20-FY23).

The first phase, completed in FY 2017-18, focused on identifying known unfunded commitments, understanding sources and use of funds, and resetting the base budget amounts in a way that was transparent and established confidence. As part of the second phase of our multi-year plan, an Academic Budget Planning initiative was launched to develop a fall budget planning process that resulted in the implementation of a curriculum-based instructional budget. At the beginning of calendar year 2019, UC Merced successfully completed the first cycle of the fall budget planning process for the AY 2019-20 Instructional Budget, a key first step toward a comprehensive budget call. The next phase was focused on the non-instructional and operational budget components to the annual planning cycle for FY 2020-21. The third phase will focus on developing and integrating financial, capital, and operational strategic planning through the development of resource allocation models that reflect our campus vision and academic priorities.

Financial System Replacement

Since summer 2017, UC Merced has been evaluating various replacement options of our outdated and cumbersome financial system. In September 2018, UC Merced decided to partner with UC San Diego (UCSD), as did UCOP, to adopt an Oracle Cloud Financials system. On January 4, 2021, the Alpha Financials project team successfully implemented several financial systems based on Oracle Cloud Financials. This critical project meets the key goals identified when Alpha Financials began working on it more than two years ago:

- Implement a financial management system that can grow with UC Merced and aligns with our cloud-first strategy.
- Meet the reporting needs of faculty and administrators.
- Enable the Division of Finance and Administration to fulfill its mandate as steward of the campus' financial resources and to provide excellent services.

The scale and effort of this project was colossal. Since April 2019, over 125 Alpha Financials team members have worked countless hours to develop a system that will assist campus users by:

- Ensuring the university uses all financial resources effectively.
- Assuring that all financial reports are accurate and timely, and that they meet any regulatory requirements.
- Giving users expanded financial information in real time.
- Aligning the university with the UC system Common Chart of Accounts.
- Boosting the tracking and fulfillment capabilities of our ServiceNow request system.

More information can be found at <https://alphafinancials.ucmerced.edu/>

Organizational Efficiencies

Organizational efficiency at UC Merced is motivated by necessity and a drive for improved customer service. We are gaining expertise in creating leaner business processes. This has required us to implement technologies and redesign how work gets done. UC Merced's efforts have been focused on modernizing our systems and processes.

Modernization of Systems and Processes

Through the shared governance approach of the Academic/Administrative Organizational Efficiencies and Sustainability (OES) working group, UC Merced reviewed proposals to modernize and streamline procurement, travel processing, centralization of business services, research administration, donor relations, marketing, events management, and academic restructuring. The proposals outlined how the campus can achieve significant cost savings through new business processes, the use of technology, and the consolidation of administrative functions.

Supply Chain Modernization

In 2018, our campus began the Supply Chain Modernization Initiative aligned with the system-wide SC500 program. The initiative will significantly improve support for campus research, teaching and support operations while reducing the cost associated with supply chain services and increasing the financial benefit to the campus through strategic improvements. We are poised to conclude this program in early 2021, having accomplished the major milestones we set out to complete almost three years ago. Most notably, our supply chain function has significantly increased the financial benefit to the campus each year since beginning the program, with an improvement of almost 800% from FY17 to FY20 while significantly improving support for campus customers. Our program began with the launch of Bobcat Buy to streamline campus procurement activity. Following on the success of that project, we transitioned into other supply chain improvement projects. In 2019 and 2020, the procurement and contracts functions:

- Reorganized to align to campus needs and focus on strategic activities that improve processes and enhanced financial benefit to the campus.
- Aligned processes with the Center for Business Services and Solutions to streamline procurement and contracts activities.
- Invested in training and upskilling for campus procurement and contracts staff.
- Worked to configure and implement the full Oracle procurement, fixed assets, supplier management and related modules.

The Shipping & Receiving and Warehouse functions have been consolidated under the supply chain organization to facilitate end-to-end management and improvement of the full supply chain lifecycle. With the January 2021 launch of systems based on Oracle Cloud Financials, a new set of end-to-end supply chain processes will significantly enhance how the supply chain function creates value for the campus while maximizing support for campus research, teaching and support operations. Our supply chain team will focus on continuing to provide excellent services while maximizing financial benefit for the campus as the University continues to grow.

Consolidation of Business Services

The shared governance model recommended further consolidation of campus business operations beyond the services provided by our Administrative Coordination Team to include all campus procurement and travel transactions. The model was validated by external analysis by Ernst and Young and approved by campus governance groups. The goals were to increase efficiencies with the implementation of new technologies, to standardize processes, and to positively and proactively support the redeployment of staff who spend a large proportion of their time on procurement and/or travel-related transactions to a central business services group. The program is focused on creating efficiencies while focusing on the customer experience and improving support for campus research, teaching and support operations. The consolidation of services is nearly complete, with positive impacts to customer experience and streamlined processes already recognized by campus customers. The expanded organization has been rebranded as the Center for Business Services and Solutions, which features a new campus governance model and operating model poised to provide customer-centric and efficient services.

Research Administration

The Office of Research and Economic Development (ORED) reported that the Sponsored Projects Redesign Initiative was completed on Oct. 31, 2020. The team completed all process modeling, detailed documentation and training contents for the award life cycle. The Post Award Management training plan has been created and the first session in the training series began in November 2020. All training courses were available through the UC Learning Center to help onboard and adapt new employees into the Contracts and Grants award lifecycle. The courses also will serve as a refresher for those who have previously been trained.

The project team has transitioned their knowledge and project resources to the Sponsored Projects Office (SPO) and Contracts and Grants Administration (CGA) staff to ensure process models, documentation and training content are accurately maintained through continuous improvement and process review.

Additional growth and improvement to research administrative operations within ORED: Pre- and post-award research administration staff previously employed by all three schools have been centralized under ORED. SPO is managing all pre-award functions and CGA is managing all non-financial post-award functions for the schools effective July 1, 2020. This transition responds to campus' needs for consistent sponsored-research expertise and for greater breadth and depth of support.

Campus Sustainability

Since UC Merced's inception, sustainability has been a driving force. As the first new research university of the 21st Century, UC Merced has prioritized sustainable environmental, economic, and social development from the ground up.

This commitment to sustainability is evident in all aspects of the university's infrastructure. From academics to research to operations, UC Merced has implemented a range of solutions to pressing environmental and societal challenges. These solutions, which include the integration of sustainability into academic course offerings like the Leadership in Energy and Environmental Design (LEED) Lab course, have provided students with the knowledge necessary to advance sustainable development. At the scholarly level, the Sierra Nevada Research Institute (SNRI) discovers and disseminates knowledge that contributes to sustaining natural resources. Operationally, the campus has committed to onsite renewable energy generation and currently has a market-leading energy efficiency building program. These solutions and others underscore UC Merced's contributions to sustainable practice.

Carbon Neutrality

UC Merced uses the FOVEA tool to evaluate our progress in achieving carbon neutrality. In December 2020, campus leadership announced it is the nation's first public research university to achieve carbon neutrality. The university achieved carbon neutrality in 2018, but emissions verification and validation take time. UC Merced retained a third-party verifier to review and audit the campus inventories of greenhouse gas emissions specifically from onsite fossil fuel combustion and purchased electricity.

This achievement will bring with it a net cost savings of over \$18 million to the campus through 2037. UC Merced's approach to carbon neutrality incorporates a cutting-edge partnership with the regional waste authority to use biogas to generate electricity and heat for the campus.

Net Zero Energy

This campus-specific goal, originally set forth in the 2009 Long Range Development Plan, is a subset of the overall carbon neutrality goal and is being achieved as part of that strategy. UC Merced foresees achieving the clean energy goals established with the UCOP Sustainable Practices Policy in 2020.

Zero Waste

The zero-waste goal is made up of both waste reduction and waste diversion goals. UC Merced has already achieved the per-capita waste reduction goals for 2020. Changes in domestic and international recycling policies have continued to present challenges in diverting several waste streams, especially plastics, from the landfill. UC Merced has actively pursued and obtained CalRecycle grants for food waste diversion and, to date, has rescued over 2 million pounds of food that would otherwise have been sent to the landfill.

2. Capacity to Increase Revenues

While efforts to contain costs can yield tangible results in just a few years, developing the infrastructure needed to generate revenue is a longer-term commitment. UC Merced's efforts

are focused on building capacity to increase revenues in the areas of auxiliary enterprises, fundraising and University Extension, as well as an assessment of UC Merced's core funds.

Core Funds

About 78% of the campus's total revenues come from the state of California and (43%) from tuition and fees (35%). Due to the COVID-19 pandemic, we experienced a state budget cut of 3.6% compared to the prior year. UC Merced will need to maintain this level of state support, as well as seek to diversify its revenue portfolio, to sustain growth and continue making its unique contribution to California. Critical ways to build up cash reserves and diversify revenue include successful financial operation of our auxiliary enterprises, increased fundraising revenue, and enrollment growth.

Auxiliaries

The Auxiliary Enterprise and Fiscal Innovation (AFI) unit at UC Merced was founded in September 2018 to improve the efficient management of auxiliary revenues and expenditures. Through a matrixed management structure, AFI operates under direct leadership from DFA and partners with Student Affairs to ensure UC Merced achieves our student life objectives while improving customer satisfaction and loyalty for our auxiliary services.

The COVID-19 pandemic has dramatically impacted auxiliary operations in higher education, and UC Merced is no exception with an estimated \$58 million loss in auxiliary revenues. However, the final delivery of the Merced 2020 Project – which includes new residence halls, a Conference Center, and retail spaces – provides opportunities that will fundamentally change the financial health of auxiliaries. AFI continues to explore opportunities and efficiencies in housing, dining, transportation and parking, University Store and the new Conference Center. These changes are projected to improve the short-term and long-term financial health of auxiliaries.

Dining

Through a number of significant changes in operations, the Dining team is proud to report it is positioned as a cornerstone of a sustainable auxiliaries program. The campus meal plans are now focus on a zero-waste goal and unlimited dining for on-campus residents. In preparation for Fall 2021 and a planned return to in-person instruction, Dining is preparing for the resumption of self-operated service at the Yablokoff Wallace Dining Center.

Under the guidance of a new Dining director, the campus is reimagining the campus retail environment and focusing on exploring additional options for Café services and expanding Summits Marketplace to serve the larger campus community. On-campus catering services is being reimagined with simpler and more desirable menu options as well as a focus on local and better-priced offerings.

Housing

With the completion of the Merced 2020 Project, the university's financial health will rely on Housing's ability to provide a robust and engaging co-curricular community for on-campus residents. Review and analysis of total housing capacity in a variety of room layouts continues as the campus prepares for the growing student population, both in the short term with the planned return to in-person instruction in Fall 2021 and in anticipation of 15,000 students in

2030. AFI continues to partner with Student Affairs to maximize the use of mixed-used spaces in Sentinel Rock and El Portal along with continued review of on- and off-campus housing options for students.

Transportation and Parking

With transportation and parking services dramatically impacted by the pandemic, the department continues to review partnership opportunities with local and nationally subsidized bus systems for cost savings and continued evaluation of parking trends in a remote, in-person and hybrid learning and work environment and its impact on parking fee structures and permit options.

University Store

AFI entered into a new partnership with Follett, a private operator, for the University Store. This partnership has greatly expanded product offerings, lowered the price of critical educational materials, and delivered excellent financial value. Two new physical locations for University Store on Academic Walk are in progress and will offer a strong university brand experience and textbook annex.

Hospitality Services

Launched in Spring 2020, the Hospitality Services department has been designed to serve as a one-stop shop for events, catering, central room reservations, guest housing and conference services. With the completion of the Conference Center in the final phase of the Merced 2020 Project, the department is moving forward with solidifying an operational development project and sales campaign that is responsive to both the current impacts of the pandemic in hosting in-person events and long-term positioning of UC Merced as a premier location for campus and community events and activities. The department is engaged with campus partners in actively reviewing the summer campus experience, from summer semester and conference activities that further support campus recruitment and retention efforts.

Fundraising

External Relations is leading a campus-wide effort laser-focused on the following objectives to aid in developing a pipeline and funding to support our mission of teaching, research and public service:

- **Leadership:** Engage campus leaders, partners and university trustees in philanthropy, such as interacting with prospects, attending and hosting virtual events, and identifying potential new prospects.
- **Infrastructure:** Recruit, hire, train, support and manage front-line fundraising staff; restructure development approach to centralize and proportionately distribute development efforts; develop fundraising plan(s), benchmarks and activity targets, and streamline systems as needed; assign development directors by geographic region and increase university focus on external regions; assist with the hiring of staff to fill key positions.
- **Case Approach:** Identify university funding needs and curate for philanthropic priorities, including short-term needs brought on by the pandemic and priorities of our new Chancellor, along with long-term priorities that will surface from the campus strategic plan.

- Pipeline: A deeper analysis and predictive modeling process to increase effectiveness of outreach efforts.
- Foundations/Corporations: Partnering with local and national foundations and organizations, seeking opportunities to raise awareness and funds for our unique programming.

Despite incredibly low staffing levels, a combination of recent hires, training and use of best practices is leading to some success. In the past 18 months we have been able to slowly recruit and onboard fundraising professionals in the areas major and institutional giving, helping to raise much-needed funds against ambitious stretch goals. Fundraising has increased since the 2018 creation of the External Relations division, raising \$6.2 in FY 18-19, \$10.3 in FY 19-20 and \$8.6 million as of Feb. 12, 2021 for FY 20-21, compared to a campus average of \$4 million per year prior to the creation of External Relations and the campus' renewed focus on philanthropy.

Although we are confident the strategies and the institution's rededication to philanthropy will generate growing fundraising revenues in the years ahead, coupled with the energy and excitement a new Chancellor brings to this exercise, challenges around recruitment of first-rate fundraisers remains a challenge. And, of course, the long-term impact of the pandemic brings much uncertainty to our philanthropic outcomes.

University Extension

UC Merced Extension is committed to offering access to quality academic, professional and personal enrichment opportunities in a variety of delivery methods to meet the needs of continuing students, professionals and modern learners. UC Merced Extension strives to make research and discovery real and applicable in the daily lives of people in the community and region.

UC Merced Extension launched the Teacher Preparation Program in Fall 2018, offering Multiple and Single Subject credential tracks with the goal of increasing the number of credentialed teachers in the region. The program has recommended 17 individuals to the California Commission on Teacher Credentialing, has 45 students active in the program and about 20 new students joining the program in Spring 2021. The Teacher Preparation Program is working with the California Commission on Teacher Credentialing to facilitate the three-year program and assessment review, required for all new teacher education programs.

The Dual Enrollment program for high school students offered in collaboration with regional high schools expanded in the 2019/2020 school year to include four regional high schools. To date, 173 high school students have enrolled/completed the courses, which provide college-level academic credit and a career pathway for individuals interested in working with early childhood education.

UC Merced Extension is excited to support campus efforts to develop and launch a degree completion program to serve California's educational needs.

C. Closing Remarks

As UC Merced marks 15 years since the first classes were taught at the nation's first research university of the 21st Century, the campus sees a seasoned workforce and a motivated administration committed to supporting the success of our students and faculty. UC Merced's academic and research excellence is nationally recognized as the young university climbs in numerous rankings. However, less well known is the level of organizational expertise our staff have developed to contain costs and increase operational efficiencies, especially in the face of a worldwide pandemic. While UC Merced is still emergent in the areas of revenue generation, the campus is focused on building capacity and setting attainable goals. The university's unique experience and its adaptable organizational culture puts this campus at an advantage – and it is why the staff, students and faculty increasingly choose UC Merced over its competitors. The campus is working to tackle challenges and opportunities that will ensure a sustainable financial future.

**Campus Level Summary
FY 2021 Base Budget**

	Core Funds			Revenue Generating		Other		Total Budget
	State Funds/other	Tuition	Fees	Auxiliary*	Other	IDCR	Endowment	
CAMPUS CONTROL	(26,436,590)	18,331,667	637,174	-	3,093,452	5,834,185	585,821	2,045,709
CHANCELLOR'S ORGANIZATION	6,346,834	850,000	-	-	-	-	-	7,196,834
EXECUTIVE VICE CHANCELLOR	15,761,699	-	24,000	-	-	-	-	15,785,699
PROVOST	19,581,574	16,050,258	597,373	-	6,600	-	62,602	36,298,407
SCHOOL OF ENGINEERING	19,472,566	3,836,351	-	-	-	-	13,397	23,322,314
SCHOOL OF NATURAL SCIENCES	20,788,471	8,898,382	-	-	-	-	-	29,686,853
SCHOOL OF SOC SCIENCE/HUMANITIES	30,056,464	9,016,299	-	-	-	-	31,262	39,104,025
VC-CHIEF EXTERNAL RELATIONS OFFIC	7,892,311	20,000	-	-	175,092	-	285,480	8,372,883
VC-CHIEF FINANCIAL & ADMIN OFFICE	21,193,128	3,278,673	1,523,225	56,573,851	125,000	-	-	82,693,877
VC-CHIEF OPERATING OFFICER	21,743,756	6,469,777	-	-	271,585	-	10,032	28,495,150
VICE CHANCELLOR-RESEARCH	7,132,869	287,597	-	-	9,001	1,465,466	72,646	8,967,579
VICE CHANCELLOR-STUDENT AFFAIRS	9,971,709	40,087,512	15,486,331	45,350	7,950,000	-	281,319	73,822,221
	-	-	-	-	-	-	-	-

Total FY 20/ 21 Base Budget

\$153,504,791	\$107,126,517	\$18,268,103	\$56,619,201	\$11,630,730	\$7,299,651	\$1,342,559	\$355,791,552
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	Core Funds			Revenue Generating		Other		Total Budget
	State Funds/other	Tuition	Fees	Auxiliary*	Other	IDCR	Endowment	
Academic Salaries	32,941,097	15,361,753	-	-	22,609	62,600	-	48,388,059
Staff Salaries	56,971,362	5,470,690	5,977,398	8,101,794	1,555,704	921,423	40,744	79,039,115
Temp Staff Salaries	4,559,469	1,004,140	1,159,555	3,163,099	130,140	102,702	-	10,119,105
Temporary Academic Staffing and benefit		29,377,031						29,377,031
Benefits	34,539,014	13,665,069	2,816,512	4,331,106	788,795	448,606	16,189	56,605,291
Total Salary and Benefits	129,010,942	64,878,683	9,953,465	15,595,999	2,497,248	1,535,331	56,933	223,528,601
Financial Aid	7,404,000	28,098,626	1,625,940	-	-	-	172,619	37,301,185
*Non-salary	20,557,060	13,249,208	8,088,698	42,893,219	11,980,356	5,764,320	1,113,007	103,645,868
Recharges	(3,467,211)	900,000	(1,400,000)	(1,870,017)	(2,846,874)	-	-	(8,684,102)
Total	\$153,504,791	\$107,126,517	\$18,268,103	\$56,619,201	\$11,630,730	\$7,299,651	\$1,342,559	\$355,791,552
FTE Academic	328	335	-	-	0	1	-	664
FTE Staff	722	75	84	161	25	10	1	1,077
FTE	1,050	410	84	161	25	11	1	1,741

Notes:

1) This budget report represents the annual base budget for the campus as reported in the permanent budget system in UCLA GL System as of August 2020 with manual adjustments for estimated funding and commitments in FY 2021.

2) It does not include restricted Gifts, Grants and Contracts or other one-time temporary fund sources

3) Dollars do not include FY 2020 merits adjustments, new faculty (if any), WFP positions (if any), these are held in centrally budgeted funds.

4) Auxiliaries budget does not reflect the most recent forecast for FY 2021 and the information reflected above is based on the current permanent budget in UCLA GL System as of August 2020 and it includes Debt service for Auxiliary.

**CHANCELLOR'S ORGANIZATION
2020-2021 Base Budget**

2020-2021 Base Budget						
CHANCELLOR'S ORGANIZATION	Core Funds		Other			Total
	General	Tuition	Other	Endowment	IDCR	
Academic Salaries	92,689	-	-	-	-	92,689
Staff Salaries	3,430,159	-	-	-	-	3,430,159
Temp Staff Salaries	24,491	-	-	-	-	24,491
Benefits	1,868,264	-	-	-	-	1,868,264
Total Salary and Benefits	5,415,603	-	-	-	-	5,415,603
Non-salary	931,231	850,000	-	-	-	1,781,231
Recharges	-	-	-	-	-	-
Total FY 2020 Base Budget	\$ 6,346,834	\$ 850,000	\$ -	\$ -	\$ -	\$ 7,196,834
FTE Academic	1	-	-	-	-	1
FTE Staff	29	-	-	-	-	29
FTE	30	-	-	-	-	30

M100 CHANCELLOR'S OFFICE	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	808,738	-	-	-	-	808,738
Temp Staff Salaries	17,965	-	-	-	-	17,965
Benefits	398,242	-	-	-	-	398,242
Total Salary and Benefits	1,224,945	-	-	-	-	1,224,945
Non-salary	445,084	850,000	-	-	-	1,295,084
Recharges	-	-	-	-	-	-
Total	\$ 1,670,029	\$ 850,000	\$ -	\$ -	\$ -	\$ 2,520,029
FTE	6	-	-	-	-	6

M105 OMBUDS	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	205,000	-	-	-	-	205,000
Temp Staff Salaries	-	-	-	-	-	-
Benefits	112,545	-	-	-	-	112,545
Total Salary and Benefits	317,545	-	-	-	-	317,545
Non-salary	13,500	-	-	-	-	13,500
Recharges	-	-	-	-	-	-
Total	\$ 331,045	\$ -	\$ -	\$ -	\$ -	\$ 331,045
FTE	2	-	-	-	-	2

M115 INTERNAL AUDIT	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	272,208	-	-	-	-	272,208
Temp Staff Salaries	-	-	-	-	-	-
Benefits	149,442	-	-	-	-	149,442
Total Salary and Benefits	421,650	-	-	-	-	421,650
Non-salary	13,500	-	-	-	-	13,500
Recharges	-	-	-	-	-	-
Total	\$ 435,150	\$ -	\$ -	\$ -	\$ -	\$ 435,150
FTE	2	-	-	-	-	2

M129 CHIEF DIVERSITY OFFICER	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	92,689	-	-	-	-	92,689
Staff Salaries	321,000	-	-	-	-	321,000
Temp Staff Salaries	1,980	-	-	-	-	1,980
Benefits	219,700	-	-	-	-	219,700
Total Salary and Benefits	635,369	-	-	-	-	635,369
Non-salary	3,000	-	-	-	-	3,000
Recharges	-	-	-	-	-	-
Total	\$ 638,369	\$ -	\$ -	\$ -	\$ -	\$ 638,369
FTE	3	-	-	-	-	3

CHANCELLOR'S ORGANIZATION
2020-2021 Base Budget

M132 CARE ADVOCACY	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	150,343	-	-	-	-	150,343
Temp Staff Salaries	276	-	-	-	-	276
Benefits	82,538	-	-	-	-	82,538
Total Salary and Benefits	233,157	-	-	-	-	233,157
Non-salary	1,048	-	-	-	-	1,048
Recharges	-	-	-	-	-	-
Total	\$ 234,205	\$ -	\$ -	\$ -	\$ -	\$ 234,205
FTE	2	-	-	-	-	2

M135 OFFICE OF LEGAL AFFAIRS	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	653,042	-	-	-	-	653,042
Temp Staff Salaries	4,270	-	-	-	-	4,270
Benefits	345,911	-	-	-	-	345,911
Total Salary and Benefits	1,003,223	-	-	-	-	1,003,223
Non-salary	408,890	-	-	-	-	408,890
Recharges	-	-	-	-	-	-
Total	\$ 1,412,113	\$ -	\$ -	\$ -	\$ -	\$ 1,412,113
FTE	5	-	-	-	-	5

M140 EEO/AA/TITLE IX	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	297,776	-	-	-	-	297,776
Temp Staff Salaries	-	-	-	-	-	-
Benefits	163,479	-	-	-	-	163,479
Total Salary and Benefits	461,255	-	-	-	-	461,255
Non-salary	13,500	-	-	-	-	13,500
Recharges	-	-	-	-	-	-
Total	\$ 474,755	\$ -	\$ -	\$ -	\$ -	\$ 474,755
FTE	3	-	-	-	-	3

M145 ETHICS & COMPLIANCE	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	617,244	-	-	-	-	617,244
Temp Staff Salaries	-	-	-	-	-	-
Benefits	338,867	-	-	-	-	338,867
Total Salary and Benefits	956,111	-	-	-	-	956,111
Non-salary	27,000	-	-	-	-	27,000
Recharges	-	-	-	-	-	-
Total	\$ 983,111	\$ -	\$ -	\$ -	\$ -	\$ 983,111
FTE	5	-	-	-	-	5

M570 RISK SERVICES	General	Tuition	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-
Staff Salaries	104,808	-	-	-	-	104,808
Temp Staff Salaries	-	-	-	-	-	-
Benefits	57,540	-	-	-	-	57,540
Total Salary and Benefits	162,348	-	-	-	-	162,348
Non-salary	5,709	-	-	-	-	5,709
Recharges	-	-	-	-	-	-
Total	\$ 168,057	\$ -	\$ -	\$ -	\$ -	\$ 168,057
FTE	2	-	-	-	-	2

Notes:

Non Salary line item includes all non-salary related expenditures including supplies & expenses, equipment & maintenance, travel, unallocated, special items.

Dollars do not include WFP positions (if any), these are held in centrally budgeted funds

**Office of the Provost Summary
2020-2021 Base Budget**

2020-2021 Base Budget	
Core Funds	Other

Office of the Provost Summary	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	42,980,342	-	-	(6,391)	-	-	42,973,951
Staff Salaries	22,071,009	51,636	219,681	49,410	-	-	22,391,736
Temp Staff Salaries	1,641,062	4,001	32,640	34,049	-	-	1,711,752
Temp Academic Salaries & Benefits	-	19,192,061	-	-	-	-	19,192,061
Benefits	28,746,630	10,214,079	125,078	31,049	-	-	39,116,836
Total Salary and Benefits	95,439,043	29,461,777	377,399	108,117	-	-	125,386,336
Non-Salary	10,204,871	8,356,375	243,974	17,833	107,261	-	18,930,314
Recharges	-	-	-	(119,350)	-	-	(119,350)
Total FY 2020 Base Budget	\$ 105,643,914	\$ 37,818,152	\$ 621,373	\$ 6,600	\$ 107,261	\$ -	\$ 144,197,299
FTE Academic	338	314	-	(0)	-	-	651
FTE Staff	286	1	4	1	-	-	291
FTE	624	315	4	0	-	-	942

Notes:

Non Salary line item includes all non-salary related expenditures including supplies & expenses, equipment & maintenance, travel, unallocated, special items

Dollars do not include any merits adjustments, new faculty (if any), WFP positions (if any), these are held in centrally budgeted funds

E101 PROVOST/EVC
2020-2021 Base Budget

2020-2021 Base Budget							
	Core Funds			Other			Total
	General	Tuition	Fees	Other	Endowment	IDCR	
PROVOST							
Academic Salaries	3,531,338	-	-	(6,391)	-	-	3,524,947
Staff Salaries	6,359,379	51,636	219,681	49,410	-	-	6,680,106
Temp Staff Salaries	686,801	4,001	32,640	34,049	-	-	757,491
Temporary Academic Staffing (UG)		3,728,612					3,728,612
Temporary Academic Staffing (Grad)		89,448					89,448
Temporary Academic Staffing (other)		2,937,703					2,937,703
Benefits	4,909,414	1,833,015	125,078	31,049	-	-	6,898,556
Total Salary and Benefits	15,486,932	8,644,415	377,399	108,117	-	-	24,616,863
Non-Salary Temporary Academic Staffing (UG)	222,938	123,682					346,620
Non-Salary Temporary Academic Staffing (Grad)	245,883	352,402					598,285
Non-Salary Temporary Academic Staffing (other)		137,998					137,998
Non-Salary	3,625,821	6,791,761	219,974	17,833	62,602	-	10,717,991
Recharges	-	-	-	(119,350)	-	-	(119,350)
Total FY 2020 Base Budget	\$ 19,581,574	\$ 16,050,258	\$ 597,373	\$ 6,600	\$ 62,602	\$ -	\$ 36,298,407
FTE Academic	25	59	-	(0)	-	-	84
FTE Staff	81	1	4	1	-	-	86
FTE	106	60	4	0	-	-	171

E100 ACADEMIC PERSONNEL	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	777,558	-	-	-	-	-	777,558
Temp Staff Salaries	1,380	-	-	-	-	-	1,380
Benefits	426,879	-	-	-	-	-	426,879
Total Salary and Benefits	1,205,817	-	-	-	-	-	1,205,817
Non-salary	353,084	-	-	-	-	-	353,084
Recharges	-	-	-	-	-	-	-
Total	\$ 1,558,901	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,558,901
FTE	9	-	-	-	-	-	9

E101 PROVOST/EVC	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	192,000	-	-	-	-	-	192,000
Staff Salaries	-	-	-	-	-	-	-
Temp Staff Salaries	-	-	-	-	-	-	-
Temporary Academic Staffing (other)		2,937,703					2,937,703
Benefits	72,038	-	-	-	-	-	72,038
Total Salary and Benefits	264,038	2,937,703	-	-	-	-	3,201,741
Non-Salary Temporary Academic Staffing (other)	376,778	137,998					514,776
Non-salary	550,000	450,000	-	-	-	-	1,000,000
Recharges	-	-	-	-	-	-	-
Total	\$ 1,190,816	\$ 3,525,701	\$ -	\$ -	\$ -	\$ -	\$ 4,716,517
FTE	1	-	-	-	-	-	1

E101 PROVOST/EVC
2020-2021 Base Budget

E103 UNDERGRADUATE EDUCATION	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	885,943	-	-	-	-	-	885,943
Staff Salaries	1,037,842	51,636	55,000	-	-	-	1,144,478
Temp Staff Salaries	90,567	2,381	3,403	-	-	-	96,351
Temporary Academic Staffing		3,728,612					3,728,612
Benefits	936,948	1,829,268	30,195	-	-	-	2,796,411
Total Salary and Benefits	2,951,300	5,611,897	88,598	-	-	-	8,651,795
Non-salary- Temporary Academic Staffing		123,682					123,682
Non-salary	222,938	642	(8,793)	-	566	-	215,353
Recharges	-	-	-	-	-	-	-
Total	\$ 3,174,238	\$ 5,736,221	\$ 79,805	\$ -	\$ 566	\$ -	\$ 8,990,830
FTE	23	60	1	-	-	-	84

E104 OFFICE OF INSTITUTIONAL ASSESSMENT	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	155,000	-	-	-	-	-	155,000
Staff Salaries	273,409	-	-	-	-	-	273,409
Temp Staff Salaries	3,506	-	-	-	-	-	3,506
Benefits	222,797	-	-	-	-	-	222,797
Total Salary and Benefits	654,712	-	-	-	-	-	654,712
Non-salary	59,904	-	-	-	-	-	59,904
Recharges	-	-	-	-	-	-	-
Total	\$ 714,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 714,616
FTE	4	-	-	-	-	-	4

E110 FRESNO OUTREACH	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	-	-	-	-	-
Temp Staff Salaries	2,344	-	-	-	-	-	2,344
Benefits	115	-	-	-	-	-	115
Total Salary and Benefits	2,459	-	-	-	-	-	2,459
Non-salary	-	-	-	-	-	-	-
Recharges	-	-	-	-	-	-	-
Total	\$ 2,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,459
FTE	-	-	-	-	-	-	-

E120 ACADEMIC SENATE	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	426,956	-	-	-	-	-	426,956
Temp Staff Salaries	18,532	-	-	-	-	-	18,532
Benefits	234,399	-	-	-	-	-	234,399
Total Salary and Benefits	679,887	-	-	-	-	-	679,887
Non-salary	23,942	281,975	-	-	-	-	305,917
Recharges	-	-	-	-	-	-	-
Total	\$ 703,829	\$ 281,975	\$ -	\$ -	\$ -	\$ -	\$ 985,804
FTE	5	-	-	-	-	-	5

F200 UNIVERSITY LIBRARY	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	1,263,245	-	-	(6,391)	-	-	1,256,854
Staff Salaries	1,319,615	-	-	-	-	-	1,319,615
Temp Staff Salaries	293,572	-	-	21,534	-	-	315,106
Benefits	1,264,543	-	-	7,239	-	-	1,271,782
Total Salary and Benefits	4,140,975	-	-	22,382	-	-	4,163,357
Non-salary	2,045,951	-	-	1,868	54,840	-	2,102,659
Recharges	-	-	-	(24,250)	-	-	(24,250)
Total	\$ 6,186,926	\$ -	\$ -	\$ -	\$ 54,840	\$ -	\$ 6,241,766
FTE	31	-	-	(0)	-	-	30

E101 PROVOST/EVC
2020-2021 Base Budget

F400 GRADUATE DIVISION	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	316,650	-	-	-	-	-	316,650
Staff Salaries	968,058	-	100,931	-	-	-	1,068,989
Temp Staff Salaries	67,365	60,936	(610)	-	-	-	127,691
Benefits	664,695	2,986	59,884	-	-	-	727,565
Total Salary and Benefits	2,016,768	63,922	160,205	-	-	-	2,240,895
Non-salary- Temporary Academic Staffing		352,402					352,402
Non-salary	245,883	6,070,156	225,386	-	7,196	-	6,548,621
Recharges	-	-	-	-	-	-	-
Total	\$ 2,262,651	\$ 6,486,480	\$ 385,591	\$ -	\$ 7,196	\$ -	\$ 9,141,918
FTE	16	-	2	-	-	-	17

M150 EXECUTIVE VICE CHANCELLOR	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	298,500	-	-	-	-	-	298,500
Staff Salaries	1,005,677	-	-	-	-	-	1,005,677
Temp Staff Salaries	176,428	-	-	-	-	-	176,428
Benefits	692,113	-	-	-	-	-	692,113
Total Salary and Benefits	2,172,718	-	-	-	-	-	2,172,718
Non-salary	112,162	-	-	-	-	-	112,162
Recharges	-	-	-	-	-	-	-
Total	\$ 2,284,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,284,880
FTE	9	-	-	-	-	-	9

M154 VICE PROVOST FOR THE FACULTY	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	420,000	-	-	-	-	-	420,000
Staff Salaries	62,000	-	-	-	-	-	62,000
Temp Staff Salaries	3,498	-	-	-	-	-	3,498
Benefits	197,838	-	-	-	-	-	197,838
Total Salary and Benefits	683,336	-	-	-	-	-	683,336
Non-salary	16,750	17,500	-	-	-	-	34,250
Recharges	-	-	-	-	-	-	-
Total	\$ 700,086	\$ 17,500	\$ -	\$ -	\$ -	\$ -	\$ 717,586
FTE	3	-	-	-	-	-	3

M156 INTERNATIONAL AFFAIRS	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	488,264	-	63,750	49,410	-	-	601,424
Temp Staff Salaries	29,609	1,620	29,847	12,515	-	-	73,591
Benefits	197,049	761	34,999	23,810	-	-	256,619
Total Salary and Benefits	714,922	2,381	128,596	85,735	-	-	931,634
Non-salary	87,250	-	3,381	15,965	-	-	106,596
Recharges	-	-	-	(95,100)	-	-	(95,100)
Total	\$ 802,172	\$ 2,381	\$ 131,977	\$ 6,600	\$ -	\$ -	\$ 943,130
FTE	6	-	1	1	-	-	8

Notes:

Non Salary line item includes all non-salary related expenditures including supplies & expenses, equipment & maintenance, travel, unallocated, special items

Dollars do not include any merits adjustments, new faculty (if any), WFP positions (if any), these are held in centrally budgeted funds

** Does not include Merrit writing Program moving to SSHA*

**VICE CHANCELLOR-RESEARCH
2020-2021 Base Budget**

2020-2021 Base Budget							
VICE CHANCELLOR-RESEARCH	Core Funds			Other			Total
	General	Tuition	Fees	Other	Endowment	IDCR	
Academic Salaries	353,964	-	-	29,000	-	62,600	445,564
Staff Salaries	3,812,744	-	-	107,867	42,374	829,455	4,792,440
Temp Staff Salaries	149,585	161,794	-	20,968	-	102,702	435,049
Benefits	2,048,939	80,159	-	76,792	16,189	398,963	2,621,042
Total Salary and Benefits	6,365,232	241,953	-	234,627	58,563	1,393,720	8,294,095
Non-salary	767,637	45,644	-	72,286	14,083	71,746	971,396
Recharges	-	-	-	(297,912)	-	-	(297,912)
Total FY 2020 Base Budget	\$ 7,132,869	\$ 287,597	\$ -	\$ 9,001	\$ 72,646	\$ 1,465,466	\$ 8,967,579
FTE Academic	3	-	-	0	-	1	4
FTE Staff	42	-	-	2	0.52	10	55
FTE	45	-	-	3	0.52	11	59

M250 RESEARCH ADMINISTRATION	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	353,964	-	-	29,000	-	62,600	445,564
Staff Salaries	3,812,744	-	-	107,867	42,374	829,455	4,792,440
Temp Staff Salaries	149,585	161,794	-	20,968	-	102,702	435,049
Benefits	2,048,939	80,159	-	76,792	16,189	398,963	2,621,042
Total Salary and Benefits	6,365,232	241,953	-	234,627	58,563	1,393,720	8,294,095
Non-salary	767,637	45,644	-	72,286	14,083	71,746	971,396
Recharges	-	-	-	(297,912)	-	-	(297,912)
Total	\$ 7,132,869	\$ 287,597	\$ -	\$ 9,001	\$ 72,646	\$ 1,465,466	\$ 8,967,579
FTE	45	-	-	3	0.52	11	59

Notes:

Non Salary line item includes all non-salary related expenditures including supplies & expenses, equipment & maintenance, travel, unallocated, special items

Dollars do not include new faculty (if any), WFP positions (if any), these are held in centrally budgeted funds

**VICE CHANCELLOR-STUDENT AFFAIRS
2020-2021 Base Budget**

2020-2021 Base Budget							
	Core Funds			Other			Total
	General	Tuition	Fees	Other	Endowment	Auxiliary	
VICE CHANCELLOR-STUDENT AFFAIRS							
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	683,289	5,453,625	5,922,097	695,810	-	-	12,754,821
Temp Staff Salaries	216,533	572,009	1,090,915	(9,759)	-	-	1,869,698
Benefits	624,276	2,844,177	3,078,647	289,730	-	-	6,836,830
Total Salary and Benefits	1,524,098	8,869,811	10,091,659	975,781	-	-	21,461,349
Non-salary	8,447,611	31,217,701	5,394,672	7,159,519	281,319	45,350	52,546,172
Recharges	-	-	-	(185,300)	-	-	(185,300)
Total FY 2020 Base Budget	\$ 9,971,709	\$ 40,087,512	\$ 15,486,331	\$ 7,950,000	\$ 281,319	\$ 45,350	\$ 73,822,221
FTE Academic	-	-	-	-	-	-	-
FTE Staff	8	72	-	10	-	-	89
FTE	8	72	-	10	-	-	89

M170 SUMMER SESSION	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	271,896	-	-	-	-	271,896
Temp Staff Salaries	-	-	-	-	-	-	-
Benefits	-	125,266	-	-	-	-	125,266
Total Salary and Benefits	-	397,162	-	-	-	-	397,162
Non-salary	-	1,402,862	-	-	-	-	1,402,862
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ 1,800,024	\$ -	\$ -	\$ -	\$ -	\$ 1,800,024
FTE	-	3	-	-	-	-	3

M300 VICE CHANCELLOR-STUDENT AFFAIRS	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	1,057,549	233,314	-	-	-	1,290,863
Temp Staff Salaries	-	174,028	65,026	-	-	-	239,054
Benefits	-	539,619	101,191	-	-	-	640,810
Total Salary and Benefits	-	1,771,196	399,531	-	-	-	2,170,727
Non-salary	-	338,278	146,712	-	6,136	-	491,126
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ 2,109,474	\$ 546,243	\$ -	\$ 6,136	\$ -	\$ 2,661,853
FTE	-	7	4	-	-	-	12

**VICE CHANCELLOR-STUDENT AFFAIRS
2020-2021 Base Budget**

M305 RESIDENCE EDUCATION	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	-	-	-	-	-
Temp Staff Salaries	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-
Total Salary and Benefits	-	-	-	-	-	-	-
Non-salary	-	-	82,100	-	-	-	82,100
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 82,100	\$ -	\$ -	\$ -	\$ 82,100
FTE	-	-	-	-	-	-	-

M320 CENTER FOR EDUCATION PARTNERSHIP	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	434,415	-	-	-	-	-	434,415
Temp Staff Salaries	189,191	-	-	-	-	-	189,191
Benefits	529,942	-	-	-	-	-	529,942
Total Salary and Benefits	1,153,548	-	-	-	-	-	1,153,548
Non-salary	173,634	-	-	-	-	-	173,634
Recharges	-	-	-	-	-	-	-
Total	\$ 1,327,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,327,182
FTE	4	-	-	-	-	-	4

M350 ADMISSIONS	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	134,324	1,648,137	-	-	-	-	1,782,461
Temp Staff Salaries	26,815	289,076	-	-	-	-	315,891
Benefits	61,224	855,667	-	-	-	-	916,891
Total Salary and Benefits	222,363	2,792,880	-	-	-	-	3,015,243
Non-salary	59,637	1,177,636	-	-	-	-	1,237,273
Recharges	-	-	-	-	-	-	-
Total	\$ 282,000	\$ 3,970,516	\$ -	\$ -	\$ -	\$ -	\$ 4,252,516
FTE	2	26	-	-	-	-	28

M352 REGISTRAR'S OFFICE	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	710,010	-	49,569	-	-	759,579
Temp Staff Salaries	-	98,941	-	3,356	-	-	102,297
Benefits	-	370,315	-	26,768	-	-	397,083
Total Salary and Benefits	-	1,179,266	-	79,693	-	-	1,258,959
Non-salary	-	60,750	-	40,307	-	-	101,057
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ 1,240,016	\$ -	\$ 120,000	\$ -	\$ -	\$ 1,360,016
FTE	-	11	-	1	-	-	12

M354 FINANCIAL AID	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	1,238,972	-	-	-	-	1,238,972
Temp Staff Salaries	-	14,079	-	-	-	-	14,079
Benefits	-	680,197	-	-	-	-	680,197
Total Salary and Benefits	-	1,933,248	-	-	-	-	1,933,248
Non-salary	7,404,000	28,183,876	1,625,940	-	166,483	-	37,380,299
Recharges	-	-	-	-	-	-	-
Total	\$ 7,404,000	\$ 30,117,124	\$ 1,625,940	\$ -	\$ 166,483	\$ -	\$ 39,313,547
FTE	-	17	-	-	-	-	17

**VICE CHANCELLOR-STUDENT AFFAIRS
2020-2021 Base Budget**

M357 STUDENT LIFE	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	896,766	-	-	-	896,766
Temp Staff Salaries	-	-	166,582	-	-	-	166,582
Benefits	-	-	479,302	-	-	-	479,302
Total Salary and Benefits	-	-	1,542,650	-	-	-	1,542,650
Non-salary	-	-	1,398,644	-	-	-	1,398,644
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 2,941,294	\$ -	\$ -	\$ -	\$ 2,941,294
FTE	-	-	14	-	-	-	14

M358 STUDENTS FIRST CENTER	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	236,978	125,247	-	-	-	362,225
Temp Staff Salaries	-	(17,614)	23,418	-	-	-	5,804
Benefits	-	123,910	62,570	-	-	-	186,480
Total Salary and Benefits	-	343,274	211,235	-	-	-	554,509
Non-salary	-	20,250	15,567	-	-	-	35,817
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ 363,524	\$ 226,802	\$ -	\$ -	\$ -	\$ 590,326
FTE	-	4	3	-	-	-	6

M359 BRIGHT SUCCESS CENTER	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	219,295	495,134	-	-	-	714,429
Temp Staff Salaries	-	10,193	280,643	-	-	-	290,836
Benefits	-	110,340	251,610	-	-	-	361,950
Total Salary and Benefits	-	339,828	1,027,387	-	-	-	1,367,215
Non-salary	-	20,548	28,820	300,000	107,930	-	457,298
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ 360,376	\$ 1,056,207	\$ 300,000	\$ 107,930	\$ -	\$ 1,824,513
FTE	-	3	9	-	-	-	11

M360 RECREATION	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	672,180	-	-	-	672,180
Temp Staff Salaries	-	-	331,870	-	-	-	331,870
Benefits	-	-	359,560	-	-	-	359,560
Total Salary and Benefits	-	-	1,363,610	-	-	-	1,363,610
Non-salary	-	-	1,474,969	115,000	-	-	1,589,969
Recharges	-	-	-	(30,000)	-	-	(30,000)
Total	\$ -	\$ -	\$ 2,838,579	\$ 85,000	\$ -	\$ -	\$ 2,923,579
FTE	-	-	11	-	-	-	11

M362 ATHLETICS	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	158,576	-	-	-	158,576
Temp Staff Salaries	-	-	(26,464)	-	-	-	(26,464)
Benefits	-	-	148,275	-	-	-	148,275
Total Salary and Benefits	-	-	280,387	-	-	-	280,387
Non-salary	-	-	475,149	-	770	45,350	521,269
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 755,536	\$ -	\$ 770	\$ 45,350	\$ 801,656
FTE	-	-	2	-	-	-	2

**VC-CHIEF EXTERNAL RELATIONS OFFICER
2020-2021 Base Budget**

VC-CHIEF EXTERNAL RELATIONS OFFICER	2020-2021 Base Budget						Total
	Core Funds			Other			
	General	Tuition	Fees	Other	Endowment	IDCR	
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	4,132,676	-	-	-	-	-	4,132,676
Temp Staff Salaries	611,114	-	-	-	-	-	611,114
Benefits	2,553,895	-	-	-	-	-	2,553,895
Total Salary and Benefits	7,297,685	-	-	-	-	-	7,297,685
Non-salary	594,626	20,000	-	175,092	285,480	-	1,075,198
Recharges	-	-	-	-	-	-	-
Total FY 2020 Base Budget	\$ 7,892,311	\$ 20,000	\$ -	\$ 175,092	\$ 285,480	\$ -	\$ 8,372,883
FTE Academic	-	-	-	-	-	-	-
FTE Staff	49	-	-	-	-	-	49
FTE	49	-	-	-	-	-	49

M120 UNIVERSITY RELATIONS	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	892,213	-	-	-	-	-	892,213
Temp Staff Salaries	30,800	-	-	-	-	-	30,800
Benefits	489,826	-	-	-	-	-	489,826
Total Salary and Benefits	1,412,839	-	-	-	-	-	1,412,839
Non-salary	34,374	-	-	-	-	-	34,374
Recharges	-	-	-	-	-	-	-
Total	\$ 1,447,213	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,447,213
FTE	13	-	-	-	-	-	13

M125 MARKETING & PUBLIC RELATIONS	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	1,584,082	-	-	-	-	-	1,584,082
Temp Staff Salaries	39,887	-	-	-	-	-	39,887
Benefits	814,784	-	-	-	-	-	814,784
Total Salary and Benefits	2,438,753	-	-	-	-	-	2,438,753
Non-salary	94,500	-	-	-	-	-	94,500
Recharges	-	-	-	-	-	-	-
Total	\$ 2,533,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,533,253
FTE	20	-	-	-	-	-	20

M450 PHILANTHROPY & STRATEGIC PARTNERSHIPS	General	Tuition	Fees	Other	Endowment	IDCR	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	1,656,381	-	-	-	-	-	1,656,381
Temp Staff Salaries	540,427	-	-	-	-	-	540,427
Benefits	1,249,285	-	-	-	-	-	1,249,285
Total Salary and Benefits	3,446,093	-	-	-	-	-	3,446,093
Non-salary	465,752	20,000	-	175,092	285,480	-	946,324
Recharges	-	-	-	-	-	-	-
Total	\$ 3,911,845	\$ 20,000	\$ -	\$ 175,092	\$ 285,480	\$ -	\$ 4,392,417
FTE	16	-	-	-	-	-	16

Notes:

Non Salary line item includes all non-salary related expenditures including supplies & expenses, equipment & maintenance, travel, unallocated, special items.

Dollars do not include WFP positions (if any), these are held in centrally budgeted funds

VC-CHIEF FINANCIAL & ADMIN OFFICER
2020-2021 Base Budget

2020-2021 Base Budget							
VC-CHIEF FINANCIAL & ADMIN OFFICER	Core Funds			Other			Total
	General	Tuition	Fees	Other	Endowment	Auxiliary	
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	12,044,120	106,300	-	182,495	-	8,101,794	20,434,709
Temp Staff Salaries	674,586	361	36,000	53,922	-	3,163,099	3,927,968
Benefits	6,434,790	27,706	1,012	77,991	-	4,331,106	10,872,605
Total Salary and Benefits	19,153,496	134,367	37,012	314,408	-	15,595,999	35,235,282
Non-salary	2,039,632	2,244,306	2,886,213	412,978	-	2,210,526	9,793,655
Debt service	-	-	-	-	-	40,637,343	40,637,343
Recharges	-	900,000	(1,400,000)	(602,386)	-	(1,870,017)	(2,972,403)
Total FY 2020 Base Budget	\$ 21,193,128	\$ 3,278,673	\$1,523,225	\$ 125,000	\$ -	\$56,573,851	\$ 82,693,877
FTE Academic	-	-	-	-	-	-	-
FTE Staff	146	2	-	3	-	161	311
FTE	146	2	-	3	-	161	311

M400 AUXILIARIES-HOUSING/DINING	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	-	-	-	2,905,445	2,905,445
Temp Staff Salaries	-	-	-	-	-	2,307,646	2,307,646
Benefits	-	-	-	-	-	1,310,122	1,310,122
Total Salary and Benefits	-	-	-	-	-	6,523,213	6,523,213
Non-salary	-	-	-	-	-	9,714,858	9,714,858
Recharges	-	-	-	-	-	(877,186)	(877,186)
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$15,360,885	\$ 15,360,885
FTE	-	-	-	-	-	60	60

M402 AUXILIARIES-DINING	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	36,000	-	-	-	-	3,405,532	3,441,532
Temp Staff Salaries	-	-	-	-	-	609,160	609,160
Benefits	-	-	-	-	-	1,971,206	1,971,206
Total Salary and Benefits	36,000	-	-	-	-	5,985,898	6,021,898
Non-salary	167,000	-	-	-	-	31,317,379	31,484,379
Recharges	-	-	-	-	-	(267,096)	(267,096)
Total	\$ 203,000	\$ -	\$ -	\$ -	\$ -	\$37,036,181	\$ 37,239,181
FTE	1	-	-	-	-	69	69

M405 AUXILIARIES-BOOKSTORE	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	-	-	-	297,726	297,726
Temp Staff Salaries	-	-	-	-	-	168,500	168,500
Benefits	-	-	-	-	-	194,589	194,589
Total Salary and Benefits	-	-	-	-	-	660,815	660,815
Non-salary	-	-	-	-	-	1,454,344	1,454,344
Recharges	-	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,115,159	\$ 2,115,159
FTE	-	-	-	-	-	5	5

M500 AVC-FISCAL INNOVATION	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	73,960	-	-	-	-	188,960	262,920
Temp Staff Salaries	1,000	-	-	-	-	-	1,000
Benefits	27,535	-	-	-	-	82,250	109,785
Total Salary and Benefits	102,495	-	-	-	-	271,210	373,705
Non-salary	3,100	-	-	-	-	-	3,100
Recharges	-	-	-	-	-	-	-
Total	\$ 105,595	\$ -	\$ -	\$ -	\$ -	\$ 271,210	\$ 376,805
FTE	1	-	-	-	-	1	2

VC-CHIEF FINANCIAL & ADMIN OFFICER

2020-2021 Base Budget

M525 FLEET SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	-	110,496	-	-	110,496
Temp Staff Salaries	-	-	-	41,906	-	-	41,906
Benefits	-	-	-	49,992	-	-	49,992
Total Salary and Benefits	-	-	-	202,394	-	-	202,394
Non-salary	-	-	-	399,992	-	-	399,992
Recharges	-	-	-	(602,386)	-	-	(602,386)
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTE	-	-	-	2	-	-	2

M526 PARKING AND ENFORCEMENT	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	-	-	-	-	-	553,430	553,430
Temp Staff Salaries	-	-	-	-	-	57,793	57,793
Benefits	-	-	-	-	-	333,137	333,137
Total Salary and Benefits	-	-	-	-	-	944,360	944,360
Non-salary	-	-	-	-	-	412,125	412,125
Recharges	-	-	-	-	-	(124,381)	(124,381)
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,232,104	\$ 1,232,104
FTE	-	-	-	-	-	9	9

M542 UCM PAYROLL SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	649,678	-	-	-	-	-	649,678
Temp Staff Salaries	15,951	-	-	-	-	-	15,951
Benefits	313,851	-	-	-	-	-	313,851
Total Salary and Benefits	979,480	-	-	-	-	-	979,480
Non-salary	44,272	-	-	-	-	-	44,272
Recharges	-	-	-	-	-	-	-
Total	\$ 1,023,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,023,752
FTE	9	-	-	-	-	-	9

M545 TAX & COST POLICY	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	189,784	-	-	-	-	-	189,784
Temp Staff Salaries	900	-	-	-	-	-	900
Benefits	104,191	-	-	-	-	-	104,191
Total Salary and Benefits	294,875	-	-	-	-	-	294,875
Non-salary	5,400	-	-	-	-	-	5,400
Recharges	-	-	-	-	-	-	-
Total	\$ 300,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,275
FTE	2	-	-	-	-	-	2

M550 CONTROLLER'S OPERATION	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	170,269	-	-	-	-	-	170,269
Temp Staff Salaries	77,221	-	-	-	-	-	77,221
Benefits	93,477	-	-	-	-	-	93,477
Total Salary and Benefits	340,967	-	-	-	-	-	340,967
Non-salary	722,852	-	-	-	-	-	722,852
Recharges	-	-	-	-	-	-	-
Total	\$ 1,063,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,063,819
FTE	1	-	-	-	-	-	1

M551 GENERAL ACCOUNTING	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	555,180	-	-	-	-	-	555,180
Temp Staff Salaries	4,200	-	-	-	-	-	4,200
Benefits	304,793	-	-	-	-	-	304,793
Total Salary and Benefits	864,173	-	-	-	-	-	864,173
Non-salary	34,600	-	-	-	-	-	34,600
Recharges	-	-	-	-	-	-	-
Total	\$ 898,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 898,773
FTE	7	-	-	-	-	-	7

VC-CHIEF FINANCIAL & ADMIN OFFICER

2020-2021 Base Budget

M553 CONTRACTS & REAL ESTATE SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	174,500	-	-	-	-	-	174,500
Temp Staff Salaries	5,994	-	-	-	-	-	5,994
Benefits	95,801	-	-	-	-	-	95,801
Total Salary and Benefits	276,295	-	-	-	-	-	276,295
Non-salary	5,100	-	-	-	-	-	5,100
Recharges	-	-	-	-	-	-	-
Total	\$ 281,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 281,395
FTE	2	-	-	-	-	-	2

M554 TRAVEL SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	253,653	-	-	-	-	-	253,653
Temp Staff Salaries	50	-	-	-	-	-	50
Benefits	139,255	-	-	-	-	-	139,255
Total Salary and Benefits	392,958	-	-	-	-	-	392,958
Non-salary	19,500	-	-	-	-	-	19,500
Recharges	-	-	-	-	-	-	-
Total	\$ 412,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 412,458
FTE	4	-	-	-	-	-	4

M555 STUDENT BUSINESS SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	391,168	-	-	-	-	-	391,168
Temp Staff Salaries	16,066	-	-	-	-	-	16,066
Benefits	214,752	-	-	-	-	-	214,752
Total Salary and Benefits	621,986	-	-	-	-	-	621,986
Non-salary	29,700	-	-	-	-	-	29,700
Recharges	-	-	-	-	-	-	-
Total	\$ 651,686	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 651,686
FTE	6	-	-	-	-	-	6

M556 PROJECT PORTFOLIO FINANCIAL MANAGEMENT	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	271,000	-	-	-	-	-	271,000
Temp Staff Salaries	-	-	-	-	-	-	-
Benefits	148,779	-	-	-	-	-	148,779
Total Salary and Benefits	419,779	-	-	-	-	-	419,779
Non-salary	-	-	-	-	-	-	-
Recharges	-	-	-	-	-	-	-
Total	\$ 419,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 419,779
FTE	3	-	-	-	-	-	3

M557 INACTIVE-CENTRAL PAYROLL SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	624,600	-	-	-	-	-	624,600
Temp Staff Salaries	38,104	-	-	-	-	-	38,104
Benefits	342,905	-	-	-	-	-	342,905
Total Salary and Benefits	1,005,609	-	-	-	-	-	1,005,609
Non-salary	20,000	-	-	-	-	-	20,000
Recharges	-	-	-	-	-	-	-
Total	\$ 1,025,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,025,609
FTE	6	-	-	-	-	-	6

M560 TREASURY & DISBURSMENTS & CASHIERING	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	607,231	-	-	-	-	-	607,231
Temp Staff Salaries	7,643	-	-	-	-	-	7,643
Benefits	333,371	-	-	-	-	-	333,371
Total Salary and Benefits	948,245	-	-	-	-	-	948,245
Non-salary	32,500	-	-	-	-	-	32,500
Recharges	-	-	-	-	-	-	-
Total	\$ 980,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 980,745
FTE	9	-	-	-	-	-	9

VC-CHIEF FINANCIAL & ADMIN OFFICER
2020-2021 Base Budget

M565 PROCUREMENT SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	846,821	-	-	-	-	-	846,821
Temp Staff Salaries	5,839	-	-	-	-	-	5,839
Benefits	450,154	-	-	-	-	-	450,154
Total Salary and Benefits	1,302,814	-	-	-	-	-	1,302,814
Non-salary	48,200	-	-	-	-	-	48,200
Recharges	-	-	-	-	-	-	-
Total	\$ 1,351,014	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,351,014
FTE	9	-	-	-	-	-	9

M567 EQUIPMENT MANAGEMENT	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	73,464	-	-	-	-	-	73,464
Temp Staff Salaries	800	-	-	-	-	-	800
Benefits	40,332	-	-	-	-	-	40,332
Total Salary and Benefits	114,596	-	-	-	-	-	114,596
Non-salary	5,000	-	-	-	-	-	5,000
Recharges	-	-	-	-	-	-	-
Total	\$ 119,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,596
FTE	1	-	-	-	-	-	1

M569 LOGISTIC SERVICES	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	246,982	-	-	-	-	-	246,982
Temp Staff Salaries	568	-	-	-	-	-	568
Benefits	64,993	-	-	-	-	-	64,993
Total Salary and Benefits	312,543	-	-	-	-	-	312,543
Non-salary	37,000	-	-	-	-	-	37,000
Recharges	-	-	-	-	-	-	-
Total	\$ 349,543	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 349,543
FTE	5	-	-	-	-	-	5

M600 VICE CHANCELLOR-CFO OPERATIONS	General	Tuition	Fees	Other	Endowment	Auxiliary	Total
Academic Salaries	-	-	-	-	-	-	-
Staff Salaries	976,585	-	-	-	-	-	976,585
Temp Staff Salaries	344,976	-	-	-	-	-	344,976
Benefits	536,983	-	-	-	-	-	536,983
Total Salary and Benefits	1,858,544	-	-	-	-	-	1,858,544
Non-salary	435,160	1,713,698	-	-	-	-	2,148,858
Recharges	-	-	-	-	-	-	-
Total	\$ 2,293,704	\$ 1,713,698	\$ -	\$ -	\$ -	\$ -	\$ 4,007,402
FTE	9	-	-	-	-	-	9

Notes:

Non Salary line item includes all non-salary related expenditures including supplies & expenses, equipment & maintenance, travel, unallocated, special items

Dollars do not include WFP positions (if any), these are held in centrally budgeted funds

**Housing, Dining, Bookstore budget does not reflect the most recent forecast for FY 2021 and the information reflected above is based on the current permanent budget in UCLA GL System as of August 2020.*

Centrally funded initiatives
2020-2021

Centrally Budgeted Funds

	State Funds	Tuition	Fees	Other	IDCR	Endowment	Total Budget
Temporary academic staffing (TAS)		31,196,880					31,196,880
New Faculty/ Opportunity Hire		7,995,100					7,995,100
Workforce Planning position	4,613,491						4,613,491
Faculty Stat up		10,000,000					10,000,000
Grad NRST gap funding		1,000,000					1,000,000
Utility		2,742,742					2,742,742
Debt Service (Excl. Aux)		20,698,904					20,698,904
2020 Owner's Cost		38,181,729					38,181,729
Undistributed Endowment payout						585,821	585,821
Other				3,039,452			3,039,452
Total Centrally funded spend	\$4,613,491	\$111,815,356	\$0	\$3,039,452	\$0	\$585,821	\$116,428,846
<i>Unallocated Central Funds (Deficit)/Excess</i>	(26,436,590)	49,267,465	637,174	3,093,452	5,834,185	585,821	32,981,507
Total Central (deficit)/Surplus	-\$31,050,081	-\$62,547,891	\$637,174	\$54,000	\$5,834,185	\$0	-\$83,447,339